## **ISSUES AND RECOMMENDATIONS**

#### **New Issues**

## Issue QPR23-1: Payment issue for LAP and RAP implementation in Package 01

### Status:

BDT 8.73 million for non-titled EPs, BDT 4.505 million for wage labor, BDT 6.432 million for Tenant, and BDT 7.5 million for group relocation have not been paid yet. Without these payments, civil works are being hampered and the social safeguard guidelines may be violated. Recommendation: Expedite payment and ensure payment is made before resettlement.

## Issue QPR23-2: Formation of WMA in Polder 43/2C and 47/2

#### Status:

Formation of WMA in the polder 43/2C and 47/2 has not yet been achieved. Without WMA, sustainable polder functionality will be a major challenge, equity in water management is not likely and the agricultural benefits expected will not be achieved.

## Recommendation

The NGO engaged for WMA formation in these two polders need to accelerate their work and consultations with local people to solve all the issues.

## lssue QPR23-3: Livelihood Restoring Payment

## Status:

Livelihood Impact Assessment (LIA) of Vulnerable PAHs of Package-1 was prepared in August 2019, but BDT 7.5 million has not yet been paid.

#### Recommendation

BWDB should expedite payment for livelihood restoration for vulnerable PAHs.

## Issue QPR23-4: Afforestation disputes in Polder 32

#### Status:

Secretary of WMA Polder 32 has asserted to the M&E Consultants that the Department of Forest (DoF) is planting low quality seedlings and in most of the places, no seedlings. Moreover, DoF is not paying the watchers properly.

## Recommendation

PMU may request DoF to investigate and follow up.

## Issue QPR20-1 - **Update**: Some Quality and Condition Issues Exist in the Construction Works of Package 1 & 2.

## Status:

WMA members have been informing us that both contractors are using sand instead of soil in many places of the embankment and put a thick cover of soils on top of the sand.

### Recommendation:

A technical committee has also been formed for checking the engineering quality of polders, hence we recommend that the committee should do spot check on the embankment with respect to this WMA complaint.

# Issue QPR20-1 - **Update:** Some Quality and Condition Issues Exist in the Construction Works of Package 1 & 2.

## Status:

1. Many DS of polder 32 and 33 have been leaked and coming saline water in side of polder and farmers have made cross dam over the channels because if saline water come to the paddy field, their crop like Watermelon would be damaged.

2. During emergency works in Polder 32 has found lower weight of geo-bag (source from Whatsapp group and WMA president informed over phone).

## <u>Issues from Prior Quarters</u>

The issues from the prior Quarterly Progress Reports – whether red flag issues or otherwise – are summarized below along with the status of recommendations.

Issues	Recommendation in brief	Status	Follow-up Actions
Issue QPR 22-1: Additional Drainage Structure and Channels need to be Constructed	Status: Some structures of the polders have been taken up under AILA, like in polder 32 – DS 14. This DS with channel (Kamarkhola) are not included in CEIP-1. Due salinity, gate of Drainage Sluice is not being working properly (Shaft rod and rubber) and Kamarkhola channel has been silted up. Kamarkhola channel is one the main channel of this Union (Kamarkhola). Farmers have stated cultivation of watermelon and others crop in 2021, Rabi season, but, due to coming of saline water from DS 14, the local farmer has made cross dam over the channel and they did not get crops growth they expected. Recommendation:  DDCS&PMS has to find out all the gates and channels, which Sluices have been taken up in AILA—repair all the gates and excavated all the channels before start next Kharif 1 season. It is noted that increasing cropping intensity is one the main objective of CEIP-1.		
Issue QPR 22-2: All the Drainage Channels need to be Excavated Immediately in Package 01	Status: Completion of construction of Embankment, Drainage and Flushing Sluice is critical. Local farmers are being not gotten proper benefit from project intervention. It has been found drainage channels are not sufficiently excavated and there is a shortage of water during cultivation of Rabi season.  Recommendation: To achieve the project result of increased crop intensity, drainage channels excavation is essential. During cultivation of Rabi crop, drainage channel water has been used, also channels are used as water retention pond.		

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Issue QPR 22-3: EHS practice is not being found in Package 01 & 02	Status:  It has been found during field visit of M&E staff that Environmental Health Safety practices are not always followed and we have seen photos uploaded in WhatsApp – as part of our construction progress monitoring.  Recommendation:  It is recommended that EHS and COVID -19 guidelines must be maintained during construction of package 01 & 02. The DDCS&PMS Consultants to enforce.	
lssue QPR 21-1: The current CEIP-1 completion date of June 2022 will need to be extended.	Only 52.3% of the project budget has been expended as of 31 December 2020 – the original loan closing date and five years since notice to commence was issued for the first package. Given the slow rate of progress of works under Package 02, the need for additional Bank Protection Works and the delay in appointment of the CEIP-2 Feasibility Study Consultants, the current completion date of June 2022 will not provide adequate time to complete the works and services - It is possible that due to COVID-19 impact that there will be a willingness on the part of the GoB to extend the project by one year without much hindrance. It is suggested that the matter of an extension be deferred until later in the project when there is greater clarity on actual requirements.	
Issue QPR20-1: Some Quality and Condition Issues Exist in the Construction Works of Package 1 & 2. Flagged RED	There are quality issues with some of the works. Due to excessive rain this year, many places of Package 1 & 2 have been found deteriorated where, for example, the top of the embankment is not in good shape and damaged, shaft rods are bent, etc. Further, undersized rods have been observed in several DS and FS and wheels of all sluices are oversized. The loose aprons of most of the sluices are damaged and existing slope protection works are also heavily damaged in some places.  DDCS&PMS Consultants' team should perform a global check on the quality of construction works (condition assessment) and give a comprehensive report for recommendation of reconstruction.	

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Issue QPR20-1: Some Quality and Condition Issues Exist in the Construction Works of Package 1 & 2. Flagged RED	There are quality issues with some of the works. Due to excessive rain this year, many places of Package 1 & 2 have been found deteriorated where, for example, the top of the embankment is not in good shape and damaged, shaft rods are bent, etc. Further, undersized rods have been observed in several DS and FS and wheels of all sluices are oversized. The loose aprons of most of the sluices are damaged and existing slope protection works are also heavily damaged in some places.  DDCS&PMS Consultants' team should perform a global check on the quality of construction works (condition assessment) and give a comprehensive report for recommendation of reconstruction.		
Issue QPR19-1: Attention Needs to be Focused on Actualizing Agricultural Benefit Stream where the DS&FS are operational Flagged RED	Five drainage sluices and ten flushing sluices in Package-01 have been theoretically operational for more than one year due to the physical works achievement and also the influence of local people but these DS & FS have not yet been handed over to BWDB and the WMOs are not yet functional. In addition, there are other newly constructed DS & FS that have problems with their gates. Physical works, institutional arrangements and extension support must all be in place to see increased agriculture cropping intensity – one of the key goals of the project and a key element in the economic justification of the investment. Generally, farmers are not being benefited yet with respect to cropping intensity in the polder area.		
Issue QPR19-2: COVID-19 Pandemic is a Continuing Risk to the Quality and Progress of Works Flagged RED	Progress of Package 1 and 2 was terribly slow during the March-June 2020 period and COVID-19 was a major factor. Progress was 2.84% and 1.53% respectively for the two packages in April-June 2020 quarter. Most of the foreign skilled labor are not present in the field area. Coronavirus is an unpredictable phenomenon all over the world, and researchers cannot give any specific timeline for when a vaccine will be available. Travel restrictions and the need for social distancing mean that the both physical works progress and the level of supervision are being affected. Under a new plan (not approved yet), Package 01 will get one additional dry season and Package 02 will get two dry seasons.	In Progress Pkg -1 contract will be extended up to 30 June 2021 Pkg-2 contract has been extended up to 30 June 2022	

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Innua CDD40 4	Dealers 04 area - 15 04 744	In December	
Issue QPR18-1: COVID-19 Pandemic Inhibits Field Visits and Physical Progress to Some Extent Flagged RED	Package 01 progress advanced from 81.51% complete on 31 December 2019 to 87.00% on 31 March 2019. With the public holiday in effect during part of March, all of April and now continuing into May, Package 01 progress advancing to completion by 30 June 2020 will be a bigger challenge than was already the case	In Progress Pkg -1 contract will be extended up to 30 June 2021 Pkg-2 contract has been extended up to 30 June 2022	
Issue QPR17-2: Land Acquisition for Polder 35/1 Embankment Realignment is Stalled Flagged RED	Due to erosion of the river at Polder 35/1, the alignment of the embankment has been shifted, so a new 6.93 ha (1.8 kms) of land need to be acquired. The Consultant team has submitted the land acquisition proposal to DC office on 18 February 2019. For unknown reasons, the DC office has not yet sent the request to MoL for approval.	IN PROCESS	
Issue QPR17-3: Public Awareness of Grievance Redress Mechanism Needs to be Enhanced Flagged RED	During the last 5 quarters for Package 02, no new grievances have been reported. This would be good news if there are actually no issues, however, this is highly unlikely as the construction work is going on and RAP and LAP are being implemented. During field visits of M&E team, it was found that most PAPs are not aware of the GRM or they may have forgotten because it has been a few years since the awareness raising campaign was done by the DDCS&PMS Consultant. Access to grievance redress is not only the right thing to have in place for the benefit of the project-affected persons and communities, it is a covenant of the loan agreement with the World Bank. Furthermore, such access benefits the project by bringing issues to the fore before they reach a crisis level or produce bad publicity that could in the most extreme cases halt the project altogether.	NOT RESOLVED	
Issue QPR17-4: Slow Formation of WMOs Will Adversely Impact Project Benefits Flagged RED	CEIP-1 seeks to provide coordination among the competing needs of various users and to ensure equity and sustainability by assigning operation and maintenance responsibility to the Water Management Groups (WMG) and polder-level Water Management Associations (WMA). As of 30 September 2020, 130 of 143 WMGs have been formed and 5 of 10 WMAs have been formed. There are several reasons including delays in mobilization, less experienced professionals or key staff vacancies, lack of support (or even opposition) from local community leaders and in some cases lack of the NGO's experience in consultancy work. Further	IN PROCESS WMG formation is at good shape.	

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	delay of having trained WMOs in place will adversely affect the planned benefits from the project as effective water management must occur in parallel with the physical improvements that are put in place.		
from QPR16			
Issue QPR16-1: NGO Package S01-C (Pirojpur District) and Package S01-E (Patuakhali District) - work progress is slow. Flagged RED	While the inception phase work has been done the tasks related to formation of WMOs have not sufficiently advanced. A revised realistic timetable for deliverables should be prepared within the original duration of the contract and the NGOs should commit to meet these new deadlines.	PARTIALLY RESOLVED WMG formation is now in better shape, but extension of services will be required beyond Oct/Nov 2020.	
Issue QPR16-2: Supervision Consultant Key Staff Vacancies Are Likely to Impede Work	The RE of Package -1 has been absent for over a year, however RE of Package -2 in place. The national Social Safeguard Specialist has also been absent for a long time.	PARTIALLY RESOLVED RE of package 01 in place, still RE of package 02 has been absent for over 2 years.	The national Social Safeguard Specialist has also been absent for a long time.
Flagged RED from QPR15			
Issue QPR15-1: Communities Near Newly-Constructed Drainage Sluices that are In Operation Are Experiencing Problems Flagged RED	Five drainage sluices were visited in Polders 32 and 35/3 that have been completed and have been in operation now for nearly six months. At these locations, community members are reporting that they continue to suffer from salinity and/or waterlogging. The problem seems to be that the gates are not fully closing. While the problem appears physical, it may also be exacerbated by the lack of functioning WMGs.  DDCS&PMS Consultants to check and have Contractor rectify.	IN PROCESS	
Issue QPR15-2: Long Term Monitoring Consultant's Progress is Weak	Consultant should accelerate and provide a revised realistic timetable for deliverables within the original duration of the contract and the Consultant should commit to meet these new deadlines. Phase 2 preparation will depend on the output from this Consultancy.	Action plans, detailed delivery plans and certain reports are past due.	
Issue QPR15-3: DDCS&PMS Consultants do not meet all tasks of LAP preparation as per contract Flagged RED	The Consultants should prepare a detailed action plan that is time-bound to meet the LAP-related part of their scope of work. LAP preparation generally involves the following: Multiple location-wise Land Management data; Digital representation of cadastral maps & revenue maps with the plot number; Central Repository of all the land related data, Owner details etc.; Pictorial representation of Land Map on Satellite image / Google map; Viewing of daily Land	PARTIALLY RESOLVED. Progress in getting this started.	

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	Acquisition status on color coded thematic map; Land Cost Estimation, Calculation &		
from QPR14	Payment to the Land owner; and others.		
Issue QPR14-1: Package 03	BWDB should take steps to get the works underway as soon as possible.	IN PROCESS	BWDB to take the lead.
LAP/RAP will be obsolete unless the works are started promptly		While it has been decided that Package 3 will not be part of Phase 1, a project must be developed without delay. BWDB and World Bank have agreed to issue REOI in November 2019.	
from QPR13			
Issue QPR13-1: Decision is Needed	<ul> <li>World Bank and BWDB to revise DPP and restructure the project as required</li> </ul>	NOT YET RESOLVED	BWDB to move forward on DPP
on Project Restructuring and Additional Financing if Pkg 02 Land Acquisition is to be Completed and Pkg 03 is to Proceed Flagged RED	restructure the project as required	While it has been decided that Package 3 will not be part of Phase 1, additional funds are still required to complete the land acquisition of Package 02	revision.
from QPR12			
Issue QPR12-1: Package 02 Contractor physical progress is weak. Flagged RED	Resource-based detailed modular planning is required and Package 02 Contractor's senior management must continue to be engaged by DDCS&PMS Consultant and PMU.	NOT YET RESOLVED  Current Progress of the Package 02 Contractor's work stands at about 52.14% against the target of 67.09 as per the revised target	Close monitoring is needed from DDCS&PMS
Issue QPR12-2: Nalian Dam Work Is Now Urgent.	The Contractor for Package 01 has deferred work on Nalian Dam for two years. There is serious weakness in the ring dyke at the site of the Nalian Dam due to the hydrodynamic forces and its failure is increasingly likely. Construction of the Nalian Dam cannot be deferred another year, without costly rehabilitation of the ring dyke to buy time so it should proceed immediately.	90% of total work is done. Progress is slow. It should have been finished by June 2020 <b>RESOLVED</b>	
from QPR9			
Issue QPR9-1: Functionality of PAVCs, PRACs and GRCs is At Risk. Flagged RED	Simply due to the lack of honoraria or allowance, committees that are critical to the Project are not well functioning and are at risk of losing the interest of participants. Participation in these committees represents additional duty and requires extra effort and expense for travel, which is not compensated. It is recommended that the BWDB and DDCS&PMS Consultants meet to devise a solution. The Consultants are	NOT YET RESOLVED	1. PMU office has to take action and create budget allocation for honoraria or allowance of all committees.

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	vocanciale for DAD implementation, but the		
	responsible for RAP implementation, but the ToR does not specifically address this matter.		
from ODDO	Tok does not specifically address this matter.		
Issue QPR8-1: Package 01 Work Program is not credible without the underpinning detail Flagged RED  Issue QPR8-2: Package 02 EPs Awareness of RAP Provisions is Inadequate	DDCS&PMS Consultant to assist the Package 01 contractor to build up their resourcebased work plan from detailed plans and then encourage the Contractor to use these plans to monitor progress and address delays on a weekly basis.  The DDCS&PMS Consultant should appoint sufficient numbers of RAP team staff to Package 02 polders and ensure full coverage and disclosure of all the important information. The tools (such as Bengali language pamphlets) have already been developed for Package 01, so this is simply a matter of staff allocation. Number of FGD meetings to be increased and held regularly during these months as release of compensation payments nears. Also, PRACs	RESOLVED, though level of detail could be improved.  Work Programme was submitted and subsequently accepted on 26 August 2018  PARTIALLY RESOLVED.  FGD meetings have increased and compensation payments have begun	
	should be formed and made functional		
from QPR7	without delay.		
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Issue QPR7-1: Upcoming Absence of Supervision Consultant's Top Three Key Staff - Team Leader and Resident Engineers for Package 1 & 2 Flagged RED	An interim Team Leader is currently in place, and the replacement has been accepted by World Bank and recommended to MoWR. RE for Package 01 and RE for Package 02 continue to be vacant. Qualified replacements must be identified and approved without delay.	DDCS&PMS Consultants proposed replacements for these three positions. All 3 (three) positions have been approved by competent authority. The new Team Leader joined, but RE did not join due to health reason.	Replacement staff have been approved and were in place. (However, see update in QPR#16.)
Issue QPR7-2: RAP Irregularities Have Been Alleged so Systems Must be Strengthened	The DDCS&PMS Consultant may look into the matter diligently and also make sure that systems and procedures of the RAP Implementation Consultants and DDCS&PMSC are strengthened for proper targeting, better oversight and greater transparency. For example:  • EPs should receive advance notice of their compensation to be paid with detailed breakdown of the basis of calculating payment (square footage, type of structure, material of the structure, etc.);  • The PAVC rates should be public knowledge and widely disseminated  • EPs should continue to be clearly informed that they are not obligated to make any payment to FGD president or	Status of Investigation – NOT KNOWN.  Status of Improved Information Flows to EPs – NOT RESOLVED.	May be investigated by DDCS&PMSC and system improvements enacted. Steps taken may be communicated.

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	anyone else in order to receive their entitlement		
from QPR6			
Issue QPR6-1: River Bank Protection Works Need Urgent Attention and Additional Resources Flagged RED	Some of these works are already foreseen and budgeted in Works Package 01, but additional BPW with estimated cost of about \$80m are reported to be needed in the four polders as well. This has been subdivided into two roughly equal groups – those that are essential and those that would be useful. An economic analysis should be undertaken to examine best options/designs and value engineering done, source of funds to be arranged and procurement to proceed on an urgent basis.	PARTIALLY RESOLVED. Revised length is 4.25 km. 4.15 km is completed. Rest 0.1 km need to complete as early as possible	Close monitoring is needed from DDCS&PMS
Issue QPR6-2: Engineer Needs to Deploy Additional Site Staff Flagged RED	With the signing of the works contract for Package W-02, the Engineer will need to deploy additional site staff in parallel with their mobilization. The DDCS&PMS Consultants have submitted a request for budget re-allocation for this purpose to the PMU.	NOT YET RESOLVED Next dry season, consultant will deploy	The DDCS&PMSC and PMU need to agree on the contractual aspects so that additional site staff can be deployed on time.
from QPR5			
Issue QPR5-1: Specifications Need Heightened Attention - In Particular Specifications 9.1 to 9.5 Dewatering of Subsurface and Surface Water Flagged RED	A dewatering plan needs to be developed based on know-how of the local conditions. Properly executed pumping tests and relevant geo-technical survey would provide such know-how which is needed in a timely fashion. The DDCS&PMSC may need to provide added attention and assistance to the Contractor to ensure compliance with specifications and timely completion of the foundation and other works before the monsoon.	While the first sand piling activities produced flooding of the excavated foundation of DS 1 of Polder 35/3, the DDCS&PMSC has worked closely with the Package 01Contractor to put in place a dewatering plan and also to undertake the needed surveys at all future DS sites.	To be monitored.
Issue QPR5-2: Better Planning to be Achieved in Work Program for Package 02	The DDCS&PMSC is to provide the Contractor with advice on time and equipment requirements of the aggregated work items. This information should form the basis for developing work break down structure and modular schedules for each of the BoQ items which could be aggregated as per the experiences under Works Package 01. Subsequently the Contractor is to subdivide works per polder into sections and develop work programs for each section. These sectional work programs would be aggregated to a realistic and final GCC 8.3 Programme. Next the work program should incorporate resettlement requirements and associated temporary hindrances. The work	PARTIALLY RESOLVED  Work Programme details submitted and reviewed by DDCS&PMSC.	Work breakdown structure for typical sections and items of work to be developed.

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Issues	Recommendation in brief	Status	Follow-up Actions

and incorp	hould be prioritized accordingly prating the schedules and risks of ement program.		
Embankment measures of pond has side toe. T Adjacent Fish Ponds	n should consider appropriate on the country side of the dyke if a encroached near to the country his may include compaction and son the country side slope. In this ive seepage through the dyke is to ed.	RESOLVED  No seepage found during later field visits.	1. May be investigated by DDCS&PMSC 2. DDCS&PMS has to supervise closely.
Review and Timeliness of Afforestation  Afforestation  The NGO effort un	S&PMSC should review the on needs (there seems to be a useful additional site in the the cyclone shelter of polder 33). The responsible for the afforestation der the project should be as soon as possible.	RESOLVED. Agreements have been signed with BFD in some districts in late 2018. Plantation is going on and BFD has given plan for 2019-20.	CQS method of procurement is being used to expedite procurement of NGOs. Afforestation is being cut from TOR of NGOs and shifted to BFD.
for Project Implementation Manual / Updating and Completion of Method Statements  The DDCS8 Contractor the diffe statements measurem identify we structure. 0 be consoli	actor has provided a general of methods on 22 April, 2016 but not reflect any re-survey. The attement lists technical work steps is not include aspects of ents as basis for final billing. The ethod statements on dewatering, it, sheet piling and other works et been completed.  PMSC should work with the to finalize method statements for rent works required. These is should include methods of ents as basis for billing and should ork steps in a work break down overall method statements should dated in a Contract specific (or object Implementation Manual.	PARTIALLY RESOLVED	
Issue QPR5-6: Over time, Micro-level detailed w Planning / would in	micro-level planning in line with ork breakdown structures (WBS) prove as experience would nowledge of time requirements	NO EVIDENCE	Contractors to prepare these plans with guidance of DDCS&PMS Consultants.
Prioritization of LA/Resettlement Concerns Is Needed LA/resettle attention t	ses of LA are more complicated ous reasons such as lack of official onsultants should review the time required for processing particular ment concerns and give early o those which proved most resolve in the past for.	PARTIALLY RESOLVED  DDCS&PMS Consultant's RAP Team is adapting based on lessons, but a systematic review has not been provided.	
from QPR4			
Issue QPR4-1: World Bar	nk and GoB may consider and	PARTIALLY RESOLVED	Get approval for
	ree on the budget re-		revised DPP and

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Issue QPR4-2: Delay in Signing of Contract for Works Package 02	appropriation and financing to meet the increased land acquisition costs.  The GoB has passed a law that compensation for land shall be at 3x market value, with effect from 01 July 2017. This will affect Package 02 cost and has been taken into account.  World Bank and GoB agree on way forward, given shortfall in land acquisition budget.	have agreed to restructure CEIP-1 and provide the needed funds.	World Bank approval for restructuring that includes adequate resources for LA.
Issue QPR4-3: Relocation Planning and Assistance to be Improved Flagged RED	<ol> <li>The DDCS&amp;PMS Consultants (through their RAP team) should develop a tally of each and every PAH as to where they are moving, whether temporary or permanent, etc. and verify this information.</li> <li>PRAC should begin to function immediately and be given an orientation by DDCS&amp;PMS Consultants and PMU's Senior Social Specialist as to their mandate and operation guidelines and some logistic support provided so they can execute their responsibilities. Make sure that the PRAC for Package 02 is operational before the resettlement process advances to relocation stage.</li> <li>DDSC&amp;PMS Consultant and the PRACs should monitor and report any cases where squatters are having difficulty identifying a place to relocate.</li> <li>EPs to be informed in advance of the total estimated amount of compensation they are to receive under the entitlement framework specified by the RAP and not left to guess how much they will get until the day they receive their check. Such advance information would allow the EPs to know how much they have to work with when looking for a new place to live.</li> <li>Group relocation needs to come with civic amenities.</li> </ol>	<ol> <li>RESOLVED</li> <li>PARTIALLY RESOLVED as Package 01 PRACs have convened, yet functionality to be improved.</li> <li>IN PROCESS</li> <li>AGREED, BUT NOT YET IMPLEMENTED.</li> <li>PARTIALLY RESOLVED Group relocation area has been isolated due to access road in polder 32, 33, 35/1 in package 1 and 48 in package -2</li> </ol>	<ol> <li>To be followed going forward</li> <li>PRACs need to convene and some modest honorarium is required.</li> <li>To be followed going forward</li> <li>To be implemented by RAP Consultants and/or PMU and reported.</li> <li>DDCS&amp;PMS to take action to achieve their civic amenities.</li> </ol>
Issue QPR4-4: Livelihood Restoration Program Needs Attention Flagged RED	There is no plan for the livelihood restoration program. The DDCS&PMSC should develop a training program and oversee its implementation. A needs assessment must be conducted of each PAH, taking into account their skills, resources, risk tolerance, desires and business/ livelihood opportunities at the sites/ locations where they are relocating. Then a relevant training	NOT RESOLVED Based on assessment survey for livelihood by DDCS&PMS, PMU has prepared report on livelihood restoration and submitted to World Bank for review. The finding is 5% EPs	DDCS&PMSC to report on the actions it is taking. The Consultants are responsible for implementing the RAP and, per their TOR, the RAP includes "[an]

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	program (having relevant tailored content, sequencing of a series of topics, and refresher trainings) must be developed and delivered with outcome-based targets. The training should commence prior to relocation and continue afterwards.	livelihood have gone downward. In principle, PMU has agreed to pay to the effected EPs.	implementation schedule including timelines for land acquisition milestones, relocation and livelihood restoration of PAPs" PMU to take action.
Issue QPR4-5: PMU Team Needs Assistance	All the required PMU staff should be recruited.	RESOLVED  13 of 14 individual consultants for PMU are in place. In addition, Deputy PD has been recruited.	
Environmental Monitoring Capability Must be Strengthened Further	<ol> <li>Environmental monitoring and mitigation training must involve a series of sessions. The training program must be developed and implemented without delay since the 2016/2017 construction season has commenced in late September.</li> <li>As already recommended by the DDCS&amp;PMS Consultants, the Contractor should appoint at least one Environmental Officer and polder-wise environmental monitors should be in place that carry no other responsibility.</li> </ol>	1. RESOLVED The training program has not been laid out, though training is taking place. 2. PARTIALLY RESOLVED One Environmental Officer has been appointed, but the polder-wise environmental staff carry additional (nonenvironmental) duties.	Training program (plan) to be outlined. Polderlevel environmental staff to be monitored as to effectiveness. Though training is taking place which are on job but formal/ classroombased training should be conducted both by the Environmental Specialists of DDCS&PMS Consultants & PMU.
Issue QPR4-7: Preparation of CEIP- Phase 2 Should Commence Soon Given the Serious Need	Since project preparation and appraisal takes a substantial amount of time and the need for embankment improvement in the coastal polders is apparent, it is recommended that the World Bank and GoB begin planning for the preparation of CEIP-2 as soon as practically possible.	1.RESOLVED  The new Procurement Plan prepared in the quarter ending 31 March 2017 projects TOR preparation for August 2017. DDCS&PMS Consultants preparing background material for Phase 2.  2.PARTIALLY RESOLVED Recruitment of Consulting service is under evaluation process – 3 firms have submitted the proposal	
from QPR3			
Issue QPR3-1: Security is a	The security situation in Bangladesh has not directly affected the works or services as of	RESOLVED for now, but CAUTION required.	Security risks should continue to

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Growing Concern	this time, but judgment and caution must be exercised for any travel within the country. Signage at campsites may be made inconspicuous. Consultants and Contractors may wish to develop and put in place a security plan for their Dhaka staff and field staff.	The Contractor has actually suggested they wish to avoid erecting certain signboards at campsites so that the presence of foreigners is not so conspicuous.  PD has written to the police in the project area and they have standing orders to accompany staff to the field when requested. The building in Dhaka where the DDCS&PMSC hold office has been guarded by armed police since August 2016.	be monitored as they could constrain field activities of international staff. Police guards at the Dhaka office of the Consultants should be maintained through 2017.
Issue QPR3-2: Equipment Mobilized on Contract W-01 is Inadequate Flagged RED from QPR2	Given that the monsoon season precludes earthwork, the Contractor should use this season to fully equip its operation so that work can begin without delay and in earnest in October.	RESOLVED.  UPDATE (30 Sep 2018):  Due to the acceptance of the revised Work  Program, the equipment in hand may well suffice.	If required, additional equipment should be procured or rented immediately.
Issue QPR2-1: Overall Reporting System Needs Attention and Improvement	Reports should be submitted on time by all consultants, otherwise this consolidated report will be delayed or incomplete. It is essential that reports segregate current period accomplishments and activities from cumulative numbers and compare monthly/quarterly progress against monthly/quarterly plans. Explanations of deviations from plan should be provided.	PARTIALLY RESOLVED. The M&E Consultants and PMU have provided guidance on the content and presentation of reports and continue to work with the DDCS &PMS Consultants in a collegial manner. Report content continues to improve and is now at a very good standard. Reports continue to be late, however.	DDCS &PMS Consultant reports have improved in segregating activities and accomplishments by quarter, showing plans, being more succinct and graphic.
Issue QPR2-2: DPP (GoB Authorizing Document) and Loan Agreement Amount Requires Amendment Flagged RED	The project is now estimated to cost more than planned due to a number of reasons — higher land acquisition costs, additional bank protection works, additional consultancy costs, and increased taxes. Also, the USD/SDR exchange rate has changed resulting in a budget shortfall of at least \$27 million. A DPP revision should be prepared without delay capturing whatever changes are required utilizing savings from the elimination of package 03.	PARTIALLY RESOLVED. Final Revised DPP has been prepared and submitted to GoB in September 2020. Earlier, in September 2017, a proposal for DPP revision was prepared in and shared with the World Bank. It did not cover all cost increase areas, but focused on additional Bank Protection Works and	Any other required changes for works and consultancy services contracts should be captured and the revised DPP drafted so that key changes can be approved before budget constraints hamper project implementation.

Issues	Recommendation in brief	Status	Follow-up Actions
		increased Land	
		Acquisition costs.	

Issue QPR2-3: JVS		RESOLVED.	
on Polder 35/1 and Land Valuation in Package 01 Appears Stalled Flagged RED	BWDB may request the DC to give priority to completing (i) the compensation rates for non-titled PAPs and thus enable updating of the RAP, payment calculations and issuance of checks by the PD, and (ii) the JVS of Polder 35/1.	JVS for remaining section of Polder 35/1 completed in September 2016.	
Issue QPR2-4: There may not be a consistently systematic approach to document processing and control	Each survey or technical report needs submission through a formal process. Copy should be provided to IPOE and the M&E Consultant. A table of reports and review status should be provided by the DDCS&PMS Consultants at the end of every quarter.	Improvement is noted as technical reports are generally being submitted to PMU and M&E Consultant. A table of reports is being provided by DDCS&PMSC.	DDCS&PMSC will consistently follow the recommendation.
Issue QPR2-5: Measure of physical progress needs to be developed	Currently, the S-curve presented in the DDCS&PMSC reports shows cumulative physical progress (actual versus planned) only in financial terms. De facto, this will always show physical progress ahead of financial disbursement and will not provide any alert as to potential cost overrun. A weighting of physical progress is required, building up from the BOQ elements and not directly related to the cost of these items. The DDCS&PMS Consultants to propose an approach and meet with PMU and M&E Consultants to discuss and finalize.	RESOLVED.  DDCS&PMS Consultant has prepared and adopted a percent progress formula for embankment works that is based on physical works.	DDCS&PMSC to propose methodology and organize a meeting with PMU, IPOE and M&E to finalize the weighting of physical elements of the works.
Issue QPR2-6: Environmental Concerns may need attention – mitigation for fish migration	DDCS&PMSC to study the question and inform their plans for satisfying the requirement for free passage of migrating fishes from three perspectives – 1) physical design; 2) construction work methods; 3) hydraulic structure operation guidelines. In addition, the question must be answered as to who (what agency) will practically ensure (and how) that fish spawning needs are looked after in the operational planning and decision-making with respect to water control structure operation.	PARTIALLY RESOLVED.  M&E Consultants met with the Fisheries Expert of DDCS&PMSC to elaborate the concern and provide guidance.	DDCS&PMSC to explain options and make their recommendations to PMU. DDCS&PMSC and PMU to monitor the fish migration issues with the relevant structures from design level to construction level.
Issue QPR2-7: Periodic Environmental Reports Required	DDCS&PMS Consultants to prepare Environmental Compliance Monitoring Reports and quarterly, semi-annual and annual environmental reports. PMU to provide guidance on the content and format of these reports.	RESOLVED. PMU, M&E Consultants and World Bank have provided some guidance on the content of various environmental reports.	
Issue QPR2-8: Recently Procured Project Vehicles	It is observed that none of the 11 project vehicles recently procured by PMU and delivered to the project have been allocated to	<b>RESOLVED.</b> Vehicle availability is assured. PMU in the field	

Issues	Recommendation in brief	Status	Follow-up Actions

Have Not Been Assigned to the Field  Issue QPR2-9: Construction Supervision Systems to be Strengthened	the field. While currently the vehicles provided by the Contractor for PMU field staff appear to be adequate, the works have barely gotten underway. Procurement of a few more vehicles is planned and it is recommended these vehicles be made available to the implementation staff in the field offices as the field work will soon intensify.  Given the transition from Survey and Design Phase to Construction Supervision Phase, Construction Supervision Management Systems need to be put into place (or strengthened), including Quality Assurance System, Contract Supervision and Management, Daily Site Reporting Formats, Safety Manual, Safety training, Registration Formats for all Workers and ID system, Billing Formats and Procedures, Variation Management and Procedures, and training of DDCS& PMSC site supervisors and Contractor's Site Construction Managers, etc.	has been provided with 2 vehicles by the Contractor for Package 01, so there is sufficient transport available for the time being.  PARTIALLY RESOLVED. DDCS&PMS Consultants continue to elaborate and improve their systems.	DDCS&PMS Consultants will report on the status of their systems by system element in their monthly and quarterly reports.
Issue QPR2-10: Capacity Building and Independent Advice Needed for PMU/BWDB in FIDIC and Contract/Claims Management Flagged RED	The PMU staff, and BWDB more generally, are not conversant with FIDIC Conditions of Contract, Contract Management and Claims Avoidance/ Management. While Consultants have been hired to serve as Engineer, the Owner needs to understand the roles, authorities and responsibilities of each party in order to effectively manage the Project. Training may be provided and would be of great use given the upcoming award of two additional large construction contracts under CEIP-1. Currently, the PMU has no in-house expertise for advice on contract issues. With respect to advice on contract issues, the PMU should recruit an independent specialist for this purpose.	PARTIALLY RESOLVED. The World Bank, during its June 2016 mission, signaled its willingness to consider whatever support PMU might need. The WB provided an experience-sharing opportunity in the first week of October 2016 for the PD CEIP-1 with other PDs. Another FIDIC overview was offered by the WB in April 2018. The DDCS&PMSC who also has the responsibility to provide project management support to the Client may be tapped for some capacity building onthejob. The M&E Consultants could provide such expertise, with an amendment to the ToR and resources.	PD to decide on appropriate option to pursue in consultation with the BWDB, Ministry and then World Bank.
from QPR1		the follular resources.	
Issue QPR1-1: Physical Progress on Works Package W- 01 is in danger of being delayed.	i. Contractor to hire equipment until their own equipment is available. ii. Administration of the works would best be managed polder-wise, meaning that a deputy PM or someone in authority should be posted	i. RESOLVED ii. RESOLVED i. The Contractor complied after delay and only after replacement of	DDCS&PMSC should continue to review adequacy of equipment available at site

Issues	Recommendation in brief	Status	Follow-up Actions
Tr.	at each polder to permit simultaneous works	the PM. ii.	especially for
	in four polders.	Complied	Works Package 2.

Issue QPR1-2: Contractor for Works Package W- 01 has a limited ability to communicate due to language barrier.  Issue QPR1-3: Procurement of Works Contractors by ICB has failed to attract broad international interest	i. Contractor should bring in additional bilingual (Chinese-English) staff or make interpreters available. ii. The Contractor may also bring in a qualified Bengali subcontractor to assist not only with works, but with communication and cultural understanding.  i. For future packages, the PreQualification criteria should be reviewed and possibly adjusted (for example, to better specify the meaning of experience in similar projects to include physical, logistic and complexity aspects relevant to the Bangladesh coastal zone) and past performance references should be checked.  ii. Exceptionally low-priced bids should be eliminated from consideration. iii. Consider the option of issuing bid packages of 2-3 polders each for the remaining works.  i. Appointment of PAVC members must	iii. RESOLVED. i. DDCS&PMSC have agreed to review for Package 3 works. ii. Pending, but may not be possible under procurement rules. iii. Discussed with World Bank and declined. i. RESOLVED FOR PKG 01	Consider requiring communication as an explicit part of bid requirement for Package 03.  Procurement completed for all packages.
and RAP and the compensation payments must be expedited so that work sites can be handed over to the Contractor Flagged RED	ii. PAVC must finalize the compensation rates for various types of losses without delay.  iii. Handing over of the sites to the contractor should be done in sections as areas become fully unencumbered.  The DDCS&PMSC/RAP Consultants will have to maintain a calendar projecting when certain sections of the embankments will be free of hindrances to allow the Contractor to plan their works.	RESOLVED i. PAVC appointed for Package	Package 02 may be appointed and begin their work without delay. System for tracking unencumbered sections by way of a calendar yet to be developed.  DDCS&PMS to take immediate action to achieve the target and PMU may follow up to DC office to get land before beginning of dry season 2019/20.
Issues	Recommendation in brief	embankments of Package 01. It will be a challenge to handover these 14.5	Follow-up Actions
		hectares of land to the contractor because compensation will have to be paid by DC office.	

Issue QPR1-5: Recruitment of NGOs and Additional PMU Staff is to be phased in during the next two quarters Flagged RED Issue QPR1-6: The M&E Consultants will be required to expend additional resources given the need for multiple baselines and large sample required	PMU to develop a time-bound plan for procurement/ recruitment of these consultants and services — e.g., IPOE, Afforestation/WMO NGO, Specialists for PMU field offices, FIDIC/Contracts Specialist, etc.  The M&E Consultants to prepare a detailed justification for the additional resources required and submit to BWDB and World Bank for approval.	RESOLVED Recruitment and procurement process had taken much time. 13 of 14 individual consultants have been recruited. Deputy PD position vacant.  RESOLVED A preliminary draft justification has been shared with PMU, followed by a proposal. Finally, the M&E Consultants have managed to meet requirements within existing budget.	
Issue QPR1-7: Reporting Formats of implementing partners do not consistently provide needed information	M&E Consultant will continue to work with the other consultants to develop a clear format for the reporting of all project inputs, processes and outputs.	ESSENTIALLY RESOLVED DDCS&PMSC have substantially and progressively improved their monthly progress reporting over time.	